



# Community Resilience: Building Stronger Health Systems Post-Crisis

Kansiime Agnes

Department of Clinical Medicine and Dentistry Kampala International University Uganda

Email: [agnes.kansiime.2974@studwc.kiu.ac.ug](mailto:agnes.kansiime.2974@studwc.kiu.ac.ug)

## ABSTRACT

In the wake of crises such as pandemics, natural disasters, and conflicts, health systems worldwide face significant challenges in maintaining effective service delivery. This paper examines the concept of community resilience as a critical factor in strengthening health systems post-crisis. It discusses key components of resilient health systems, including governance, resource management, workforce capacity, and technological innovations. Through an analysis of case studies and best practices from various contexts, this study highlights successful strategies that have contributed to recovery and long-term improvements in health infrastructure. Furthermore, it examines the challenges and opportunities in implementing resilience strategies, emphasizing the need for adaptive governance, public engagement, and policy reforms. Ultimately, this paper provides recommendations for fostering sustainable, inclusive, and adaptive health systems that can withstand future crises while ensuring equitable healthcare access for all.

**Keywords:** Community resilience, health system resilience, crisis response, public health, governance, healthcare infrastructure.

## INTRODUCTION

Health systems consist of the individuals, the public and private organizations, and the public health authorities that promote policies and action in the interest of public health. Health systems include both the traditional healthcare system of government and private organizations and groups and the broader determinants of health, including water purification systems, mechanisms, and public organs. In the absence of a health system, individuals with a health need must either resort to their own means or seek help from family, friends, or others in their community. In times of crisis, the nearest health system, which is already overburdened, is likely to stop functioning altogether with catastrophic consequences. Like any system, health systems are made up of a number of components that interact in a dynamic and complex manner. These systems depend heavily on the economic, political, social, and technical circumstances in which they operate. If these circumstances change, the health system will need to adjust quickly and effectively or face failure. At the same time, health systems have to be resilient – to be able to withstand instantaneous shocks and continue to operate effectively under stress. Resilience can be broadly understood as the ability of a complex system to absorb shocks and maintain function. A health system, then, is resilient if it can withstand sudden, significant shocks and stressors. Most efforts to build resilience in health systems have focused on strengthening the capacity of the health system as a whole. Recently, health service research has drawn the attention of community and systems science on building community resilience to protect public health. Community resilience denotes the ability, capacity, knowledge, skills, or resources of a community, its organizations, and environment to prepare for, react to, and recover from hardships, crises, trauma, and adverse events without compromising the community's long-term prospects. Building community resilience aims to foster adaptability so that individuals are better prepared to withstand crises and continue to operate effectively in the face of crises in the health system. Building community resilience to a health system can support a community to be

involved in health and health-related issues, protect vulnerable people, and secure or add resources. This discussion revolves around the aspects of a community manifestation of health system resilience in its endeavors to develop, implement, and evaluate policies, projects, and strategies that focus on fostering community resilience of health systems to efficiently address local and larger calamities. Efforts to build community resilience of health systems demand the design and utilization of a set of community resilience indicators, but existing endeavors are rare [1, 2, 3].

### **Key Components of Building Resilient Health Systems**

With frequent outbreaks and chronic supply chain disruptions, it is evident that fragile health systems cannot effectively treat the sick and prevent disease transmission. Despite this understanding, health system resilience remains a factor that is often ignored until there is a crisis. However, building a health system's ability to absorb unforeseen shocks and adapt to changing circumstances ensures the quality of care remains intact even under crisis conditions. Crucial to health system resilience is responsive private governance, allowing health personnel to easily adapt care policies and delivery. Correspondingly, planning throughout the system ensures critical supplies are available during a health crisis [4, 5, 6]. These concepts tie into each other with advances in health care delivery affecting the requirements from each other sector. For instance, without the right amounts of trained healthcare staff, the role of medical supplies in treating patients significantly changes. Incentivizing the workforce can increase the likelihood critical supplies continue to enter the health system. In the same way, as the technology changes, public health experts need to research current guidelines for responding to new threats. Technology increases the effectiveness of healthcare services allowing for more sick people to be treated. In Kenya, Sproxil technology allows individuals to verify the authenticity of their medications with a simple text message, a crucial check in the fight against counterfeit medications. Qaeda deliver health supplies through unmanned aerial vehicles, reducing the time from order to delivery to thirty minutes [7, 8, 9].

### **Case Studies and Best Practices in Post-Crisis Health System**

Health system readiness, response and resilience have been emphasized in the context of shocks and stresses, including health emergencies and disasters. This selection of case studies sheds light on healing processes in different geographical, historical and contextual settings. The aim is to share both the progress made and the challenges encountered in strengthening health systems in post-crisis scenarios, in order to inspire policy makers and practitioners around the world [10, 11, 12].

### **Presentation of Case Studies**

A collection of case studies pertain to post-conflict and post-disaster contexts, urban and rural settings, and low-, middle-, and high-income countries, in an attempt to sketch a more nuanced understanding of health system vulnerabilities as well as capacities in different terrains. Best practices include immediate capacity building and community engagement for health workers and actively involving community members; task shifting and an ecosystem approach to tackle a variety of challenges with all available local agents; and a benchmark study and long-term advocacy on public spending for health and disaster preparedness, with empowerment and accountability targeting both local and higher levels. Best practices in each case will be examined with a view to assess their applicability and effectiveness in enhancing health system capacities in the aftermath of crises [13, 14, 15]. Overall, these healing journeys show the necessity of flexibility and innovation in response strategies, coupled with long-term commitment and a far-sighted approach on the part of stakeholders. Policies and projects designed in collaboration with communities, and leveraging both formal service providers and local resources, are more likely to tackle emerging challenges at a faster pace, and to transform the system into a more enduring and inclusive form. In particular, the active role of committed and competent leaders was vital in driving change and garnering resources at critical junctures of the healing process. Transformational leaderships not only provide a clear and comprehensive vision for different stakeholders, but also motivate change and invigorate a resilient and sustainable health system [16, 17, 18].

### **Challenges and Opportunities in Implementing Resilience Strategies**

Health systems in high- and low-income countries can develop resilience strategies to prepare for, respond to, and recover from health emergencies and system shocks. Nevertheless, there are several obstacles to the effective adaptation and change needed to develop health systems that are sturdy and robust enough to deal with shocks. These obstacles can be categorized into systemic, operational, and socio-political barriers to 'adaptive capacity' in health systems. Systemic challenges refer to obstacles at the level of the system as a whole; operational challenges address individual components of the health system; and socio-political challenges address broader societal and political dimensions that affect the

<https://rijournals.com/public-health-and-pharmacy/>

health system. The discussion considers funding, regulatory frameworks, and public trust in health interventions, as these system design and compliance issues significantly impact health resilience efforts over which health system actors have less direct control than other factors that build resilience [19, 14, 20]. At the same time, there are abundant opportunities to build on positive developments, responses, and efforts to improve capacity that emerge in the wake of crises. There are 'unrealized' or 'under-realized' opportunities that have the potential to improve much further the health system response to infectious and non-infectious shocks and stresses. Key issues include health technology and innovation, capacity and governance, and engagement and transparency. Collaborative governance, inclusive of actors inside and outside the health sector, is gaining attention as a way to mobilize resources for coping with the challenges. Expanding on both opportunity and challenge questions through targets for intervention, health technology and innovation is identified as a factor that both presents near-term opportunities and has the potential to create adaptive solutions to the health challenges. Similarly, capacity and governance, among influences both limiting and facilitating adaptive health system responses, are given special attention. Broad, potentially transformative recommendations are offered before discussing engagement and transparency, as these are identified as critical elements that catalyze or hinder the transformative adoption of these broader resilience strategies. Finally, policy frameworks are critically examined as both enablers and obstacles to health system resilience-building experiments and implementation [21, 22, 23].

### **Recommendations for Future Resilience-Building Efforts**

This essay argues that these events underscore the essential importance of health system resilience for future crises. The COVID-19 pandemic has exposed the vulnerabilities in the health systems of even the wealthiest nations rather than merely serving as a crisis in its own right. This helps explain the later impacts that COVID-19 had on many health systems, with some of the deadliest outbreaks occurring in countries higher income such as the US, UK, and Brazil. Thus, the crisis offers an opportunity to learn, to grow, and to adapt so that the world becomes more robust health systems in the face of future crises. This piece rests on a simple definition of resilience as the ability to maintain effective functioning in the face of shocks and stresses. It aims to explore resilience in the context of health systems, that in sector policy goals and challenges that arise having many dimensions of resilience addressed in other discussions, particularly international relations and diplomatic research. This focus on resilience of health systems explores sustained discussions of policy responses to health implosions, with a view to fostering dialogue between health security and international relations researchers. As the introduction made clear, no health system to date has proven invulnerable to the outbreak of the virus, but some have been able to cope in more advantageous ways than others. So, the logical question arises of what factors determine the resilience (or lack thereof) in health systems in the presence of a pandemic or serious public health disaster. There is already wide literature on pandemic preparedness, the framework to focus on underlying features of health systems that make certain of them more able to adapt. Before tackling this, however, it makes sense to delineate the standard objectives of this [24, 25, 26].

### **CONCLUSION**

The importance of community resilience in building stronger health systems post-crisis cannot be overstated. As demonstrated in case studies and best practices, resilience is not solely about recovery but also about strengthening systems to withstand future challenges. The COVID-19 pandemic underscored global vulnerabilities, highlighting the need for robust health infrastructure, effective governance, and inclusive community engagement. By investing in adaptive capacity, innovative health technologies, and collaborative governance, health systems can become more responsive and sustainable. Moving forward, policymakers and health practitioners must prioritize resilience-building initiatives that integrate local communities, leverage technological advancements, and enhance crisis preparedness. A resilient health system is not only a safeguard against future emergencies but also a fundamental pillar of sustainable development and global health security.

### **REFERENCES**

1. Liang B, Tao Q, Gao W, Ren Q, Yao X. Integrated the medical procedure analyze seismic resilience of healthcare system: a critical review from the resilience of healthcare system vs. medical demand perspective. *Advances in Civil Engineering*. 2023;2023(1):4468383. [wiley.com](http://wiley.com)
2. Krakovská H, Kuehn C, Longo IP. Resilience of dynamical systems. *European Journal of Applied Mathematics*. 2024 Feb;35(1):155-200. [cambridge.org](http://cambridge.org)
3. Kim J, Estrada G, Jinjara Y, Park D, Tian S. ICT and economic resilience during COVID-19: Cross-country analysis. *Sustainability*. 2022 Nov 15;14(22):15109.

This is an Open Access article distributed under the terms of the Creative Commons Attribution License (<http://creativecommons.org/licenses/by/4.0>), which permits unrestricted use, distribution, and reproduction in any medium, provided the original work is properly cited

4. Saulnier DD, Duchenko A, Ottilie-Kovelman S, Tediosi F, Blanchet K. Re-evaluating our knowledge of health system resilience during COVID-19: lessons from the first two years of the pandemic. *International Journal of Health Policy and Management*. 2022 Dec 6;12:6659. [nih.gov](#)
5. Sagan A, Webb E, Rajan D, Karanikolos M, Greer SL. Health system resilience during the pandemic: It's mostly about governance. *Eurohealth*. 2021;27(1):10-5.
6. Grimm PY, Oliver S, Merten S, Han WW, Wyss K. Enhancing the understanding of resilience in health systems of low-and middle-income countries: a qualitative evidence synthesis. *International Journal of Health Policy and Management*. 2021 Jan 16;11(7):899. [nih.gov](#)
7. Goniewicz K, Carlström E, Hertelendy AJ, Burkle FM, Goniewicz M, Lasota D, Richmond JG, Khorram-Manesh A. Integrated healthcare and the dilemma of public health emergencies. *Sustainability*. 2021 Apr 19;13(8):4517. [mdpi.com](#)
8. Akhtar N, Rahman S, Sadia H, Perwej Y. A holistic analysis of Medical Internet of Things (MIoT). *Journal of Information and Computational Science*. 2021 Apr 16;11(4):209-22. [hal.science](#)
9. Volkov I, Radchenko G, Tchernykh A. Digital twins, internet of things and mobile medicine: a review of current platforms to support smart healthcare. *Programming and Computer Software*. 2021 Dec;47(8):578-90. [springer.com](#)
10. Alkhaldi M, Alrubaie M. Roadmap for rebuilding the health system and scenarios of crisis path in Gaza. *The International Journal of Health Planning and Management*. 2025 Jan;40(1):241-53. [wiley.com](#)
11. Yağmur ÖB, Myrvang NA. The effect of organizational agility on crisis management process and organizational resilience: Health sector example. *International journal of disaster risk reduction*. 2023 Oct 1;96:103955.
12. Mosadeghrad AM, Afshari M, Isfahani P, Ezzati F, Abbasi M, Farahani SA, Zahmatkesh M, Eslambolchi L. Strategies to strengthen the resilience of primary health care in the COVID-19 pandemic: a scoping review. *BMC Health Services Research*. 2024 Jul 25;24(1):841. [springer.com](#)
13. Adebisi YA, Rabe A, Lucero-Prisno III DE. Risk communication and community engagement strategies for COVID-19 in 13 African countries. *Health promotion perspectives*. 2021 May 19;11(2):137. [nih.gov](#)
14. Haldane V, De Foo C, Abdalla SM, Jung AS, Tan M, Wu S, Chua A, Verma M, Shrestha P, Singh S, Perez T. Health systems resilience in managing the COVID-19 pandemic: lessons from 28 countries. *Nature medicine*. 2021 Jun;27(6):964-80. [nature.com](#)
15. Bondi E, Xu L, Acosta-Navas D, Killian JA. Envisioning communities: a participatory approach towards AI for social good. In *Proceedings of the 2021 AAAI/ACM Conference on AI, Ethics, and Society* 2021 Jul 21 (pp. 425-436). [\[PDF\]](#)
16. Thomas M, Rowe F, Harris N. Understanding the factors that characterise school-community partnerships: The case of the Logan Healthy Schools Project. *Health Education*. 2010 Oct 19;110(6):427-44.
17. Nana-Sinkam P, Kraschnewski J, Sacco R, Chavez J, Fouad M, Gal T, AuYoung M, Namoos A, Winn R, Sheppard V, Corbie-Smith G. Health disparities and equity in the era of COVID-19. *Journal of clinical and translational science*. 2021 Jan;5(1):e99. [cambridge.org](#)
18. Masuda H, Kawakubo S, Okitasari M, Morita K. Exploring the role of local governments as intermediaries to facilitate partnerships for the Sustainable Development Goals. *Sustainable Cities and Society*. 2022 Jul 1;82:103883. [sciencedirect.com](#)
19. Sundararaman T, Muraleedharan VR, Ranjan A. Pandemic resilience and health systems preparedness: lessons from COVID-19 for the twenty-first century. *Journal of Social and Economic Development*. 2021 Sep;23(Suppl 2):290-300. [springer.com](#)
20. Bureau V, Falkenbach M, Neri S, Peckham S, Wallenburg I, Kuhlmann E. Health system resilience and health workforce capacities: Comparing health system responses during the COVID-19 pandemic in six European countries. *The International Journal of Health Planning and Management*. 2022 Jul;37(4):2032-48. [wiley.com](#)
21. Kiss B, Sekulova F, Hörschelmann K, Salk CF, Takahashi W, Wamsler C. Citizen participation in the governance of nature-based solutions. *Environmental Policy and Governance*. 2022 Jun;32(3):247-72. [wiley.com](#)
22. Paquet G. Scheming virtuously: The road to collaborative governance. 2022. [\[HTML\]](#)

<https://rijournals.com/public-health-and-pharmacy/>

23. Zhang Z, Zhang G, Hu Y, Jiang Y, Zhou C, Ma J. The evolutionary mechanism of haze collaborative governance: novel evidence from a tripartite evolutionary game model and a case study in China. *Humanities and Social Sciences Communications*. 2023 Feb 22;10(1):1-4. [nature.com](https://www.nature.com)
24. Miguel E, Mobarak AM. The economics of the COVID-19 pandemic in poor countries. *Annual Review of Economics*. 2022. [nber.org](https://www.nber.org)
25. Gupta J, Bavinck M, Ros-Tonen M, Asubonteng K, Bosch H, van Ewijk E, Hordijk M, Van Leynseele Y, Cardozo ML, Miedema E, Pouw N. COVID-19, poverty and inclusive development. *World Development*. 2021 Sep 1;145:105527. [sciencedirect.com](https://www.sciencedirect.com)
26. Husain F, Akram S, Al-Kubaisi HA, Hameed F. The COVID-19 pandemic exposes and exacerbates inequalities for vulnerable groups: a systematic review. *Pakistan Journal of Humanities and Social Sciences*. 2023 Sep 30;11(3):3755-65. [internationalrasd.org](https://www.internationalrasd.org)

**CITE AS: Kansime Agnes (2025). Community Resilience: Building Stronger Health Systems Post-Crisis. RESEARCH INVENTION JOURNAL OF PUBLIC HEALTH AND PHARMACY 4(1): 7-11. <https://doi.org/10.59298/RIJPP/2025/41711>**